### بسم الله الرحمن الرحيم

### مدیریت ورزشی «حسرکست»

### نشریه دانشکده تربیت بدنی و علوم ورزشی دانشگاه تهران

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دورهٔ ۶، شمارهٔ ۳، پاییز ۱۳۹۳

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☐ نشریه دانشکده تربیت بدنی مدیریت ورزشی «حرکت»
                                                              □ زمينهٔ انتشار: مديريت ورزشي
                                                                  🗌 مدير مسئول : رضا رجبي
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                                                □ شماره استاندارد بین المللی: ۲۰۰۸–۹۳٤۱
                                                             🗆 دورهٔ ۶، شمارهٔ ۳، پاییز ۱۳۹۳
                                                                     🛘 شمارگان: ۵۰ نسخه
                                                         🗌 ويراستار فارسى : فاطمه جهانگيرى
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                    \Box امتیاز : علمی _ پژوهشی ( \frac{3/2910/1406}{1380/10/22} وزارت علوم , تحقیقات و فناوری)
   🛘 نشانی : تهران _ خیابان کارگر شمالی _ خیابان ۱۵_ دانشکده تربیت بدنی و علوم ورزشی دانشگاه
                                                 تهران, دفتر نشریه حرکت _ کد پستی : ۱٤٣٩٨
                                            🗆 تلفن : مستقیم ۸۸٦٣٠٠٠١ _ فاکس : ۸۸٦٣٠٠٠١
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از نویسندگان محترم که مقالات خود را برای بررسی و چاپ در نشریه حرکت ارسال می دارند تقاضا دارد نکات زیر را دقیقاً رعایت فرمایند.

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۴. اشكال و نمودارهای مربوط به مقاله حتماً اصل بوده و دارای كيفيت مطلوب باشد.

۵. معادل های لاتین نام های خاص و اصطلاحاتی که در متن مقاله به کار رفته و نویسنده انعکاس آنها را ضروری تشخیص داده در پانویس منظور شود.

۶ ترتیب قسمتها : عنوان، چکیده فارسی، کلید واژههای فارسی، مقدمه، روش تحقیق، یافتههای تحقیق، بحث و نتیجه گیری، مراجع، چکیده لاتین, کلید واژههای لاتین.

۷. فهرست منابع مورد استفاده باید شامل اطلاعات کتاب شناسی هر مآخذ به صورت کامل باشد و به صورت الفبایی تایپ شود و با ذکر شماره در داخل متن ارجاع گردد. برای مثال ۳ نمونه از مراجع لاتین را به ترتیب برای مقاله، کتاب و مجموعه مقالات کنفرانس ارائه می نماییم که مراجع فارسی هم باید همانند آنها تنظیم شود.

1.Murtha\_Smith, E.,Hwang,S.H.and Bean,J. (1992). "Load transfer in a space frame connection". ASCE,J. of Structural Eng., Vol. 7, No. 3, PP:191-200.

- 2.Holstein, Barbara. (1988). Shaping up for ahealth pregnancy. 5<sup>th</sup> .Ed. Life Enhancement publication, Illinosi, USA.
- 3.Morgan, P.R.,Schmidt, L.C.and Rhodes.W.A.(1984)."Materical effects on mild steel strut stability". Proc.,3<sup>rd</sup> Int.Conf.on Space struct., H.Noshin, ed.,Elserier Applied Scienc, London, England, PP: 388-393.

۸ مقالات ارسال شده نباید قبلاً در هیچ نشریه داخلی یا خارجی چاپ شده باشد. هیأت تحریریه انتظار دارد که نویسندگان محترم تا هنگامی که جواب پذیرش یا عدم پذیرش از نشریه حرکت نرسیده است مقاله خود را به نشریه دیگری جهت چاپ ارسال نفرمایند.

\* با توجه به اینکه اعضای محترم هیأت تحریریه بر اساس آییننامههای دانشگاه تهران، هر سال نمی توانند بیشتر از دو مقاله (نفر اول \_ نفر دوم و به بعد) در هر نشریه علمی \_ پژوهشی دانشگاه تهران داشته باشند، لذا ممکن است تاریخ دریافت مقاله و تاریخ چاپ آن از فاصله زمانی زیادی برخوردار باشد.

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• مقایسهٔ مؤلفه های آسیب شناسی سازمانی در فدراسیونهای ورزشی موفق و ناموفق ۳۸۱
محمدحسن كشاورز؛ مهرزاد حميدي؛ محمود گودرزي؛ ابراهيم علىدوست قهفرخي
• شرایط و لزوم ورود باشگاههای فوتبال حرفهای لیگ برتر به بازار سرمایه
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دانشگاه تهران)
عرب
<ul> <li>بررسی رابطهٔ سرمایهٔ اجتماعی و تحلیل رفتگی شغلی معلمان تربیت بدنی استان گیلان</li> </ul>
و بررسی رابطه سرماید اجتماعی و تحقیق رفعانی سفتی معتمان تربیب بدای استان خیاران محمدرضا ارقند؛ محمدرضا اسمعیلی؛ شعله خداداد کاشی
• مقایسهٔ دیدگاه کارشناسان تعاون و صاحب نظران مدیریت ورزشی در خصوص توسعهٔ بنگاههای
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• ارائهٔ مدلی برای توسعهٔ وفاداری به برند تیمهای لیگ برتر فوتبال ایران با روش مدلسازی معادلات
ساختاری
اكبر جابرى؛ محمد سلطانحسيني؛ مسعود نادريانجهرمي؛ جواد خزائي پول
• شیوههای احیا، ترویج و ارتقای ورزشها و بازیهای بومی و محلی در کشور۴۹۳
افشار هنرور؛ فرزاد غفورَی؛ احسان ططری حسن گاویار؛ حجتالله لطیفی
• ارزشیابی میزان تحقق اهداف آموزشی کارشناسی ارشد تربیت بدنی بر موفقیت شغلی دانش آموختگان
شاغل
سهیلا شجاع؛ جواد شهلایی؛ حبیب هنری؛ زینب مندعلیزاده
<ul> <li>رابطهٔ علّی بین منبع کنترل و اخلاق سازمانی با رضایت شغلی: ارائهٔ مدلی برای محیط کار</li></ul>
ر. کی بین کی بین کی در در این کی در در این کی در کی در
• بررسی ارتباط شادکامی و تعهد سازمانی در کارکنان وزارت ورزش و جوانان جمهوری اسلامی
ايران
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ایمان نسترن بروجنی؛ حسن اسدی
• مطالعهٔ تجربی مدل ویژگی های شغل در ورزش: شواهدی از داوران فوتبال
رحیم رمضانی نژاد؛ محسن لقمانی؛ حسین پورسلطانی زرندی

#### In the name of Allah

## **Sport Management** (HARAKAT)

# Journal of the Faculty of Physical Education and Sport Sciences University of Tehran

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**Volume 6 - No. 2 - Summer 2014** 

- o Sport Management
- O Journal of the Faculty of Physical Education and Sport Sciences (HARAKAT)
- o Director in charge: R.Rajabi
- o Editor in chief : H.Asadi
- o Managing Dircetor: M.Rezvanfar
- o Publisher: University of Tehran
- o Composition: M.Mohajer
- o Volume 6, No. 2, Summer 2014
- o English Editor: M.Mehdizadeh Baghbani
- o Printed By: Institute of publication and press, Tehran university.
- Address: N-Karegar Ave, 15 st. Col lage of Physical Education and Sports sciences. University of Tehran, Tehran, Iran.
- Tel: 88630001Fax: 88630001
- o Email: harakat@ ut.ac.ir
- o http://harakat.ut.ac.ir

#### Contents Sport Management, Vol. 6, No. 3, Autumn 2014

• The Comparison of Organizational Pathological Components in Successful and
Unsuccessful Sports Federations
Alidoust Ghahfarrokhi
• The Conditions and Necessity of Premier League Professional Football Clubs
Entrance into the Stock Market
Abdoreza Amirtash, Amir Ahmad Mozaffari
• An Investigation of the Relationship between Emotional Intelligence and
Entrepreneurial Intention (Case Study: Physical Education Undergraduate
Students of University of Tehran)
Abdollah Ahmadi Kafeshani, Ali Nazemi
• An Investigation of the Relationship between Social Capital and Burnout of
Physical Education Teachers in Guilan Province
Mohammad Reza Arghand, Mohammad Reza Esmaili, Shole Khodadad Kashi
<ul> <li>A Comparison of the Viewpoints of Cooperative Experts and Sports Management Professionals on the Development of Small and Medium Sport Enterprises in the</li> </ul>
Form of Cooperatives
Mahtab Nasseh, Kourosh Ghahraman Tabrizi, Esmail Sharifian
• A Model to Develop Brand Loyalty of Premier League Football Teams in Iran
Using SEM6
Akbar Jaberi, Mohammad Soltan Hoseini, Masoud Naderian Jahromi, Javad Khazaei
Pool
• Methods of Revival, Promotion and Development of Native and Local Sports and
Games in Iran
Afshar Honarvar, Farzad Ghafouri, Ehsan Tatari Hasangavyar, Hojjatollah Latifi
<ul> <li>The Evaluation of the Extent of Achievement of Educational Aims of Physical Education Postgraduate Degree on Occupational Success in Employed Graduates 8</li> </ul>
Soheila Shoja, Javad Shahlaee, Habib Honari, Zeinab Mondalizade
• The Casual Relationship of Locus of Control and Organizational Ethics with Job
Satisfaction: A Model for Workplace9
Parivash Nourbakhsh, Mehri Rashed
• A Study of the Relationship between Happiness and Organizational Commitment
in Employees of Ministry of Sport and Youth of the Islamic Republic of Iran 10
Iman Nastaran Boroujeny, Hassan Asadi
• An Empirical Study of Job Characteristics Model in Sport Settings: Evidences
from the Soccer Referees
Kanım Kamezanınelad, Mohsen Loghmanı, Hossein Politsoltanı Zarandı

#### The Comparison of Organizational Pathological **Components in Successful and Unsuccessful Sports Federations**

#### Mohammad Hasan Keshavarz<sup>1</sup>, Mehrzad Hamidi<sup>2</sup>, Mahmoud Goodarzi<sup>3</sup>, Ebrahim Alidoust Ghahfarrokhi

1. MSc., Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran, 2. Associate Professor, Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran, 3. Professor, Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran, 4. Assistant Professor of Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran (Received: 6 June 2012, Accepted: 4 August 2012)

#### Abstract

The aim of this study was to compare the organizational pathological components in successful and unsuccessful sports federations. The method used was descriptive - comparative and the study was conducted by field method. To collect the data, Preziosi's standard Organizational Diagnosis Questionnaire (ODQ) (1980) was used. The validity of this questionnaire was determined by the viewpoints of sport management professors while the reliability was calculated by Cronbach's alpha ( $\alpha$ =0.90). The statistical population consisted of all employees (N=127) of five successful federations including wrestling, rowing, Wushu, Taekwondo and weightlifting as well as the employees (N=54) of five unsuccessful federations including tribal and rural, physical fitness and aerobics, Kabaddi, sports-for-all and Kung Fu. 143 questionnaires were used for statistical analysis. The criteria to select successful or unsuccessful sports federations were based on the assessment conducted by the Ministry of Sports and Youth during the first half of 2010. To examine data normality, Kolmogorov-Smirnov test and to examine the comparative hypotheses with regard to the data normality or abnormality, two-sample independent t test and U Mann Whitney test were used. The findings were analyzed by SPSS17 and Excel 2010. The results showed that organizational structure component in successful federations had a higher mean than unsuccessful federations (P<0.05). On the other hand, in unsuccessful federations, organizational communications and reward system were more appropriate than successful federations (P<0.05). There were no significant differences between successful and unsuccessful federations contrary to the better conditions of successful federations in other components (P > 0.05).

#### **Keywords:**

Federation, Organization, Pathology, Performance, Weisbord.

\* Corresponding Author: Email: e.alidoust@ut.ac.ir, Tel: +98 21 8208886

#### The Conditions and Necessity of Premier League Professional Football Clubs Entrance into the Stock Market

Abdoreza Amirtash<sup>1\*</sup>, Amir Ahmad Mozaffari<sup>2</sup>

1. PhD, Management and Planning in Physical Education, Islamic Azad University, Science and Research Branch, Tehran, Iran, 2. Associate Professor, Physical Education, Humanities Faculty, Islamic Azad University, Science and Research Branch, Tehran, Iran (Received: 11 November 2012, Accepted: 20 May 2013)

#### Abstract

Due to the importance and benefits of premier league professional football clubs entrance into the stock market, this research aimed to assess the current status of the mentioned clubs and to compare it with the conditions to enter the stock market and to provide suggestions on these clubs entrance into this market. This study was a descriptive-survey research. A checklist regulated on the basis of the stock market terms and conditions was used to collect data. The validity of this checklist was confirmed by experts and specialists. The statistical population of this research consisted of 18 premier league professional football clubs in 2011 and the sample was equal to the statistical population. The data were collected by the managers of these clubs. To study and analyze the collected data, descriptive statistics were used. The results indicated that the structure of management and human resources of the mentioned clubs were not appropriate for a professional beneficial football club. In addition, none of the clubs were qualified to enter the stock market. Concerning AIM<sup>1</sup>, only Rah Ahan club shares were wholly sold through this market to the private sector without passing the process of entering the market and other clubs had not entered it yet. Regarding the results of this research, it is necessary for the mentioned clubs to establish the necessary changes in their official and financial structures in order to enter the stock market.

#### **Keywords:**

Alternative Investment Market, Financial Transparency, First Market, Second Market, Stock.

<sup>\*</sup> Corresponding Author: Email: reza\_amirtash2000@yahoo.com, Tel: +98 9121063928 1 Alternative Investment Market

An Investigation of the Relationship between Emotional Intelligence and Entrepreneurial Intention (Case Study: Physical Education Undergraduate Students of University of Tehran)

#### Abdollah Ahmadi Kafeshani<sup>1\*</sup>, Ali Nazemi<sup>2</sup>

1. PhD Student, Faculty of Entrepreneurship, University of Tehran, Tehran, Iran, 2. MSc., Faculty of Physical Education and Sports Sciences, University of Tehran, Tehran, Iran (Received: 16 April 2013, Accepted: 11 May 2013)

#### **Abstract**

Given the increasing importance of entrepreneurship and its important role in students' employment, this study was conducted to examine the effect of emotional intelligence on students' entrepreneurial intentions. A model was developed and was tested among undergraduate students of Physical Education Faculty of University of Tehran using the Structural Equation Modeling (SEM). Based on the findings of this research, emotional intelligence had an effect on students' entrepreneurial intentions. Therefore, since emotional intelligence can be educated, it can be employed to develop the students' entrepreneurial intentions and consequently to increase entrepreneurial rate.

#### **Keywords:**

Emotional Intelligence, Entrepreneurial Intention, Entrepreneurship, Planned Behavior Theory, Structural Equation Modeling.

<sup>\*</sup> Corresponding Author: Email: ab.ahmadi@ut.ac.ir, Tel: +98 9137366687

#### An Investigation of the Relationship between Social Capital and Burnout of Physical Education Teachers in Guilan Province

### Mohammad Reza Arghand<sup>1\*</sup>, Mohammad Reza Esmaili<sup>2</sup>, Shole Khodadad Kashi<sup>3</sup>

MSc., Islamic Azad University, Central Tehran Branch, Tehran, Iran,
 Assistant Professor, Sport Management, Islamic Azad University,
 Central Tehran Branch, Tehran, Iran,
 Assistant Professor, Sport
 Management, Physical Education Faculty,
 K.N.Toosi University of
 Technology,
 Tehran, Iran

(Received: 30 December 2012, Accepted: 18 May 2013)

#### **Abstract**

The aim of the present study was to investigate the relationship between social capital and burnout of physical education teachers of Guilan province. The statistical population consisted of all physical education teachers of Guilan province (N=617). The statistical sample was selected based on Morgan table from center, west and east of this province (n=287). Results showed a significant difference among dimensions of burnout and also among dimensions of social capital. The priority in burnout was the decrease of performance efficiency and in social capital was organizational citizenship. Results showed a negative significant relationship between social capital and burnout, that is to say, an increase in social capital lead decreased burnout. Also, interpersonal trust, organizational trust and organizational citizenship were the most important dimensions to predict burnout of physical education teachers. Overall, the findings supported the notion that social capital had a significant effect on the decrease of burnout in these teachers.

#### **Keywords:**

Burnout, Interpersonal Trust, Organizational Citizenship, Organizational Trust, Physical Education Teachers, Social Capital .

<sup>\*</sup> Corresponding Author: Email:mohammadrezaarghand@yahoo.com, Tel: +98,09113833764

A Comparison of the Viewpoints of Cooperative Experts and Sports Management Professionals on the Development of Small and Medium Sport Enterprises in the Form of Cooperatives

### Mahtab Nasseh<sup>1\*</sup>, Kourosh Ghahraman Tabrizi<sup>2</sup>, Esmail Sharifian<sup>2</sup>

1. MSc., Sport Management, Faculty of Physical Education and Sport Sciences, Shahid Bahonar University of Kerman, Kerman, Iran, 2. Assistant Professor, Sport Management, Faculty of Physical Education and Sport Sciences, Shahid Bahonar University of Kerman, Kerman, Iran (Received: 23 January 2013, Accepted: 7 May 2013)

#### **Abstract**

This study aimed to compare the viewpoints of cooperative experts and sports management professionals on the development of small and medium sport enterprises in the form of cooperatives in order to achieve economic and social goals in the community. This research was a descriptive survey. The statistical population included the experts of cooperative, labor and social welfare general departments and professors of sport management. The sample was equal to the population. A researcher-made questionnaire including 33 items was utilized. The content validity of this questionnaire was confirmed by experts and the reliability was calculated by Cronbach's alpha as 0.91 for experts and 0.94 for university professors. Analysis of variance with repeated measures, Bonferroni comparative test and independent t test were used to analyze the data at significant level of  $\alpha \le 0.05$  by SPSS 18. Findings of this research showed an agreement between the viewpoints of both groups on the importance of supportive-incentive, legal-structure, training, ICT and information-cultural factors as the most important ones influencing the establishment and development of small and medium sport enterprises in the form of cooperatives.

#### **Keywords:**

Entrepreneurship, Small and Medium Enterprises, Social Economics, Sports Cooperative, Sports Industry.

<sup>\*</sup> Corresponding Author: Email:mahtabnasseh@yahoo.com, Tel: +98 9155491969

#### A Model to Develop Brand Loyalty of Premier League Football Teams in Iran Using SEM

Akbar Jaberi<sup>1\*</sup>, Mohammad Soltan Hoseini<sup>2</sup>, Masoud Naderian Jahromi<sup>2</sup>, Javad Khazaei Pool<sup>3</sup>

1. PhD. Candidate, Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran, 2. Associate Professor of Sport Management, Faculty of Physical Education and Sport Sciences, University of Isfahan, Isfahan, Iran, 3. MSc., Business Management, Management Faculty, University of Isfahan, Isfahan, Iran

(Received: 6 March 2013, Accepted: 27 April 2013)

#### **Abstract**

The aim of the current study was to provide a model in order to develop brand loyalty in the fans of football premier league teams in Iran based on literature review. The study was a practical, descriptive survey conducted as a field study. The statistical population consisted of the fans of popular Iran premier league football teams (Teraktorsazi, Esteghlal, Sepahan, Perspolis and Shahin Bushehr) in the 11<sup>th</sup> premier league in 2011-2012. As an accurate estimate of the number of fans was not available, the sample was considered as 382 subjects by Cochran formula and finally 420 questionnaires were distributed among those fans who were selected through purposive available sampling method and 409 questionnaires were found to be valid and measurable. The research tool was adapted from Gladen and Funk (2001) Attitudinal Loyalty, Fink et al. (2003) Behavioral Loyalty, Ahearn et al. (2005) Identity Attractiveness, Mael and Ashforth (2003) Fan-Team Identification, and Koo (2009) Team Identity Questionnaires. The questionnaire composed of 5 parts as well as a demographic part which totally involved 34 items. Questionnaire's face validity was investigated according to the viewpoints of 15 sport management and marketing researchers, and the content validity was found to be 0.79 by Kandal test. The reliability was also found to be 0.86 according to Chronbach's alpha. SPSS18 and PLS were used for data analysis. The results showed that the dimensions of team identity had no significant effects on identity attraction. Identity attraction had a positive and significant effect on fan-team identification ( $\beta = 0.695$ ). Fan-team identification had a positive and significant effect on attitudinal loyalty ( $\beta = 0.655$ ). Attitudinal loyalty had a positive and significant effect on behavioral loyalty ( $\beta = 0.727$ ).

#### **Keywords**:

Fans, Football, Identification, Loyalty, Premier League, Team Identity.

<sup>\*</sup> Corresponding Author: Email: Jaberi.27@gmail.com, Tel: +98 9122119590

#### Methods of Revival, Promotion and Development of **Native and Local Sports and Games in Iran** Afshar Honarvar<sup>1\*</sup>, Farzad Ghafouri<sup>2</sup>, Ehsan Tatari Hasangavyar<sup>3</sup>, Hojjatollah Latifi<sup>4</sup>

1. Assistant Professor, Physical Education Department, K.N.Toosi University of Technology, Tehran, Iran, 2. Associate Professor, Physical Education Faculty, Alameh Tabataba'i University, Tehran, Iran 3. MSc. Student, Sport Management, Tarbiat Modares University, Tehran, Iran,

4. MSc of Physical Education, K.N. Toosi University of Technology, Tehran, Iran

(Received: 6 March 2013, Accepted: 18 May 2013)

#### **Abstract**

The methodology used for this study was descriptive-analytical which was conducted as a survey. The statistical sample consisted of 2983 subjects in sport for all and rural and nomadic sport boards throughout the country, faculty members of physical education in Iran universities and the sport specialists working in Iran organizations and universities. A researcher-made questionnaire was designed to collect the data. The validity of this questionnaire was determined using the viewpoints of the specialists and experts, and the reliability was approved using a pilot study (Chronbach's alpha = 0.77). Data were analyzed using descriptive statistics, confirmatory factor analysis and LISREL and SPSS. The results indicated that "the simplicity of dealing with native games" and "no need for facilities and particular space" were the most important positive aspects of local and native sports and games. Furthermore, "lack of planning" and "lack of regular competitions" were the most important obstacles hindering the development of these sports. Based on the result of confirmatory factor analysis, "educating physical education teachers", "performance through physical education courses in schools and universities" and "promotion through physical education faculties" were the solutions that played the most significant roles in the 'promotion' variable. In the 'development' variable, "preparing a comprehensive plan for native and local sports" and "increasing the budget of this sector" solutions earned the highest importance. In addition, "educating in schools and universities" and "educating and informing through media" solutions respectively played more important roles in 'revival' variable.

#### **Keywords:**

Development, Iran, Native and Local Games, Promotion, Revival.

\* Corresponding Author: Email: afshar.honarvar@kntu.ac.ir, Tel: +98 912356031

#### The Evaluation of the Extent of Achievement of Educational Aims of Physical Education Postgraduate Degree on Occupational Success in Employed Graduates

### 1.Soheila Shoja<sup>1\*</sup>, Javad Shahlaee<sup>2</sup>, Habib Honari<sup>3</sup>, Zeinab Mondalizade<sup>4</sup>

1. MSc., Sport Management, Allameh Tabataba'i University, Tehran, Iran, 2. Associate Professor, Sport Management, Allameh Tabataba'i University, Tehran, Iran, 3. Assistant Professor, Sport Management, Allameh Tabataba'i University, Tehran, Iran, 4. PhD Candidate, Sport Management, Tarbiat Modares University, Tehran, Iran (Received: 13 April 2013, Accepted: 11 May 2013)

#### **Abstract**

The aim of the present research was to evaluate the extent of achievement of educational aims of physical education postgraduate degree on occupational success in employed graduates. The research method was descriptive-analytical and the statistical population comprised of all the employed graduates of 1991 and later. A researcher-made questionnaire was used in this research. After the validity of this questionnaire had been determined by sport experts, the reliability was calculated by Cronbach's alpha coefficient as 0.89. To analyze the data, Kolmogorov-Smirnov, Spearman, and Pearson Correlation Coefficient, Chi square and Friedman tests were used. The results demonstrated a significant and positive relationship between the role of theoretical education and occupational success of physical education postgraduates (r=0.598 and P=0.01). There was a significant difference between the attitudes of physical education postgraduates towards educational disciplines and their jobs (P=0.001). There was a significant and positive relationship between the satisfaction of physical education postgraduates from educational characteristics (specialized, basic and optional courses) and their occupational success only in physiology discipline in basic subjects (P=0.038 and r=0.558), laboratory techniques and thesis (P=0.027 and r=0.589). The findings showed that in order to improve the occupational success of the postgraduates, more attention should be paid to not only the theoretical education but also the proportion of their discipline to the needs of labor market as about 73%. Therefore, it is necessary to design the curriculums with regard to the needs of labor market in order to achieve job success, to promote the necessary motives to create science, creativity and entrepreneurship in students and to provide the ground for sport development in Iran.

#### **Keywords:**

Evaluation, Occupational Success, Physical Education Postgraduate Degree, Postgraduates, Theoretical Education.

<sup>\*</sup> Corresponding Author: Email: shojas@ymail.com, Tel: +98 9189436826

# The Casual Relationship of Locus of Control and Organizational Ethics with Job Satisfaction: A Model for Workplace

#### Parivash Nourbakhsh<sup>1\*</sup>, Mehri Rashedi<sup>2</sup>

1. Associate Professor, Sport Management, Faculty of Physical Education and Sport Sciences, Islamic Azad University, Karaj Branch, Alborz, Iran, 2. MSc., Sport Management, Faculty of Physical Education and Sport Sciences, Islamic Azad University, Karaj Branch, Alborz, Iran

(Received: 17 April 2013, Accepted: 2 June 2013)

#### **Abstract**

The aim of this study was to investigate the causal relationship of locus of control and organizational ethics with job satisfaction and to present a final model in workplace for physical education teachers in Alborz province. 300 physical education teachers were selected through stratified random sampling method as the sample of the study. The questionnaires of Wysocki and Kromm Job Satisfaction (1994), Organizational Ethics of Chy Koh (2001), Locus of Control Scale developed by Burger (1986) were used to measure the variables. Data from the questionnaires were analyzed using path analysis and AMOS-16 software. First, a proposed model was presented with regard to the theoretical foundations and the literature review of the study in order to investigate direct and indirect effects of the variables. The final model of path analysis of the casual relationship of the variables showed a reverse and significant relationship between external locus of control and organizational ethics. There was a direct and significant relationship between internal locus of control and organizational ethics. In addition, there was a positive and significant between organizational ethics and job satisfaction. Similar results were obtained for male and female teachers.

#### **Keywords:**

Job Satisfaction, Locus of Control, Model, Organizational Ethics, Teachers.

<sup>\*</sup> Corresponding Author: Email:parivashnourbakhsh@yahoo.com, Tel: +98 9166141932

#### A Study of the Relationship between Happiness and Organizational Commitment in Employees of Ministry of Sport and Youth of the Islamic Republic of Iran

Iman Nastaran Boroujeny<sup>1\*</sup>, Hassan Asadi<sup>2</sup>

1. MSc., Sports Management, Department of Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran, 2. Professor, Sport Management, Department of Sport Management, Faculty of Physical Education and Sport Sciences, University of Tehran, Tehran, Iran (Received: 11 May 2013, Accepted: 18 May 2013)

#### **Abstract**

The aim of this study was to investigate the relationship between happiness and organizational commitment in the employees of Ministry of Sport and Youth of the Islamic Republic of Iran. The population consisted of all employees of Ministry of Sport and Youth (N=914) and 295 subjects were selected as the sample. Data were collected by the Oxford Happiness Questionnaire (OHQ) and Meyer and Allen's Organizational Commitment Questionnaire (OCQ). The reliability coefficients of these questionnaires were approved by domestic and foreign researches. Cronbach's alpha coefficient of Happiness questionnaire was 0.93 and organizational commitment questionnaire was 0.84. Kolmogorov-Smirnov test was used to determine the distribution of the data and Pearson's correlation coefficient was used to determine the correlation between variables. The investigation of the relationship between happiness and organizational commitment showed a correlation (P=0.782) at ( $P\le0.01$ ) which showed a significant relationship between happiness and organizational commitment. Also, the relationship between happiness and components of organizational commitment showed a correlation (P=0.813) between happiness and emotional component and a correlation (P=0.607) between happiness and the normative component at  $(P \le 0.01)$ . However, a significant relationship was not found between happiness and continuous commitment. Based on the results of this study, the efforts of organizations to improve employees' morale and to increase their happiness will increase their attachment to the organization and their efforts to improve organizational performance. Accordingly, employing strategies to increase happiness of the employees can increase organizational commitment and optimized organizational performance.

**Keywords:** 

Happiness, Iran, Job Satisfaction, Ministry of Sport and Youth, Organizational Commitment.

<sup>\*</sup> Corresponding Author: Email:imannastaran.boroujeny@yahoo.com,Tel:+98 9357933885

#### An Empirical Study of Job Characteristics Model in Sport Settings: Evidences from the Soccer Referees

### Rahim Ramezaninejad<sup>1\*</sup>, Mohsen Loghmani<sup>2</sup>, Hossein Poursoltani Zarandi<sup>3</sup>

 Professor, Sport Management, Faculty of Physical Education, Guilan University, Rasht, Iran, 2. PhD Candidate, Student of Sport Management, Faculty of Physical Education, Bu- Ali Sina University, Hamedan, Iran, 3. Assistant Professor, Sport Management, Payam Noor University, Tehran, Iran

(Received: 23 December 2012, Accepted: 10 April 2013)

#### **Abstract**

The aim of the present study was to investigate job characteristics of Iran soccer referees based on Job Characteristics Model (JCM). The statistical population consisted of 172 soccer referees and their assistants in soccer premier league and A-league. The statistical sample was equal to the statistical population; therefore, 157 soccer referees' viewpoints (91%) were examined. The data were collected by a 7-point Likert scale Jacko's questionnaire (2004). The face and content validity of this questionnaire was confirmed by 12 university experts and soccer referees and Cronbach's alpha coefficient was used to confirm the reliability (r=0.91). Partial Least Squares (PLS) method was used to test the model of the present study. Results showed that skill variety ( $R^2$ =0.33), task significance ( $R^2$ =0.26), autonomy  $(R^2=0.12)$ , information process  $(R^2=0.16)$ , and feedback  $(R^2=0.32)$  had significant effects on relevant psychological states. On the other hand, the best psychological state to predict attitudinal and behavioral outcomes was meaningfulness of the work ( $P \le 0.05$ ). Given that no psychological states created a general satisfaction from referees' jobs, it seems necessary to investigate other mediator variables in JCM of soccer referees. Overall, attitudinal and behavioral outcomes of soccer referees are mainly achieved through characteristics of skill variety, task significance and meaningfulness of the work.

#### **Keywords:**

Job Characteristics Model, Problem Solving, Skill Variety, Soccer Referees, Task Significance, Work Meaningfulness.

<sup>\*</sup> Corresponding Author: Email: rramzani@guilan.ac.ir, Tel: +98 9112335165